Waj CityWide Inclusive Sanitation



C-WAS CRITERAND CRIDE CEPTERSANCH SIMULATION CRIDE CEPTERSANCH FOUNDATION CEPT





October 2019

Wai Municipal Council

Center for Water and Sanitation CRDF, CEPT University, Ahmedabad











Wai - A city just like many others in India

Wai is representative of more than 7,400 small and medium towns of India, including 3600 Urban Local Governments and 3800 Census Towns. Approximately 40% of India urban population – 150 million people – live in these towns.

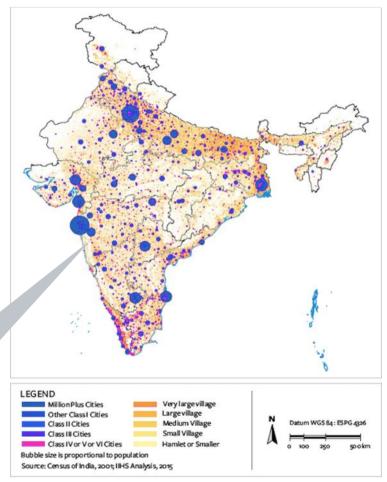
Like all other small and medium towns in India, the city of Wai has faced the same sanitation issues – open defecation, untreated disposal of faecal waste, financial constraints and growing environmental pollution.

Wai has overcome these problems and has emerged as a model for other cities in sanitation planning.

This city has shown that it is possible for a small town to deliver high quality, affordable, equitable and inclusive sanitation services to its citizens.











Wai Municipal Council – CEPT partnership

In 2012, CEPT, through a BMGF grant, was working on a making a case for non-networked sustainable sanitation for small and medium towns. The city of Wai was chosen as one of four cities, where City Sanitation Plans would be prepared. This was done in consultation with Water Supply and Sanitation Department (WSSD) of the State Government of Maharashtra and Maharashtra Jeevan Pradhikaran (MJP).

In 2013, after a consultative process, the CSP was prepared and the city government came forward to ask CEPT for implementation support. Based on the city's priorities, two main proposals were selected and the city set about making itself Open Defecation Free with safety managed faecal sludge.

The ODF campaign received a push with the launch of Swachh Bharat Mission, for which CEPT provided implementation and monitoring support to the local government. It was declared ODF in 2016 and has since then sustained this status according to regular revalidations.

With the implementation of the Integrated Faecal Sludge Management plan, the city became the first in India to implement scheduled desludging of septic tanks and one of the very few to have a Faecal Sludge Treatment Plant. The city was now been declared ODF++. Lessons in sanitation planning from this small city were disseminated across all urban centres across the state of Maharashtra, under the Swachh Maharashtra Mission for Urban Areas.

In 2018, Wai was chosen as one of eight cities across the globe for the CityWide Inclusive Sanitation Programme funded by the BMGF. With this, the city continues its journey in proving itself to be a model city in the sanitation sector.



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Swachh Maharashtra Mission aligned Swachh Bharat Mission





Government of India in 2014 has launched Swachh Bharat Mission (SBM) to make India "open defecation free" (ODF) by 2019. Under SBM, emphasis has been put towards toilet construction. These toilets will be connected either to sewer networks or onsite sanitation systems. So while toilets are an essential part of overcoming the sanitation challenge, they are the means not the end. They will only deliver the results we want if coupled with measures to reduce the amount of untreated waste. Government of Maharashtra aims to move towards improved sanitation by encouraging access to own toilets with safe management of faecal waste, for which they have developed a concept of ODF, ODF+ and ODF++ cities for the first time. Later on this concept was adopted by the Government of India for the whole country. The state has also introduced an incentive scheme wherein the cities that are declared ODF are provided incentive grant based on the size of city. The cities can use this fund for attaining ODF+/++ status.

Mission Objectives

- ✓ Elimination of open defecation
- ✓ Eradication of Manual Scavenging
- ✓ Modern and Scientific Municipal Solid Waste Management
- ✓ Behavioral change regarding healthy sanitation practices
- \checkmark Awareness about sanitation and its linkage with public health
- \checkmark ULB capacity for enabling private sector participation

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Key reforms

Framework for ODF, ODF+/++ cities with three tiered validation mechanism

Incentive funds for performance. Convergence of funds with 14th FC grants

Demand driven, beneficiary led toilet construction. Emphasis on good quality.

Sustainability Charter and 'Mission OD Watch' to restrict slippage back to OD

Unique, decentralized institutional setup for implementation and robust monitoring

Moving beyond toilets with safe and sustainable management of septage and wastewater

Guidelines for ODF, Sustainability and FSSM Planning. Capacity building workshops for cities



FSSM strategy for achieving complete treatment across all cities. Adopting co-treatment as a solution



Vetting of technologies for FSTPs. Funds for DPR preparation

Ceremony for declaration of Urban Maharashtra as ODF in presence of Hon. President of India 2nd Oct 2017



Citywide Inclusive Sanitation

Initiative by the Bill and Melinda Gates Foundation

A state of urban sanitation, where all members of the ofly have access to adequate and affordable sanitation services through appropriate centralized and decentralized systems, without any contamination to the environment along the sanitation value chain.

EQUITABLE SAFE SANITATION

Everyone in an urban area, including the urban poor, benefits from equitable safe sanitation services



GENDER AND SOCIAL EQUITY are designed into planning, management, and monitoring

SAFE MANAGEMENT

Human waste is safely managed along the sanitation service chain, starting with containment



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MUNICIPAL ACCOUNTABILITY

Authorities operate with a clear, inclusive mandate, performance targets, resources, and accountability





RANGE OF OPTIONS

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Authorities deploy a range of funding, business, and hardware approaches—sewered / nonsewered—to meet goals

Adapted from : City wide inclusive sanitation (CWIS) principles, Sakshi Gudwani , BMGF

Wai - A small town in the Satara district of Maharashtra . . .



95km south of Pune; 35km from Satara



River Krishna

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43,000 population 4% slum population

♠

8,991 households

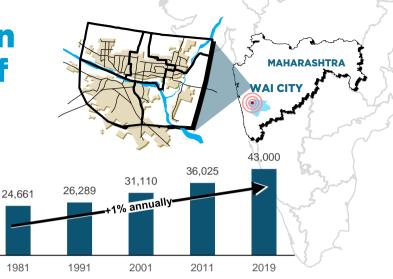






81% literacy





- Pilgrimage town "Dakshin Kashi"
- · 250 temples and famous ghats
- Bollywood movie shooting location

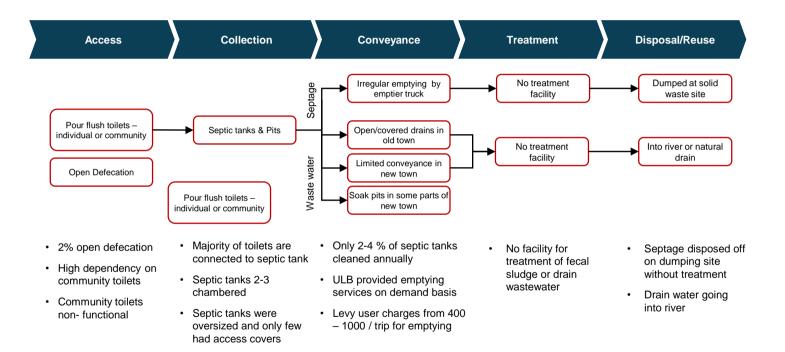






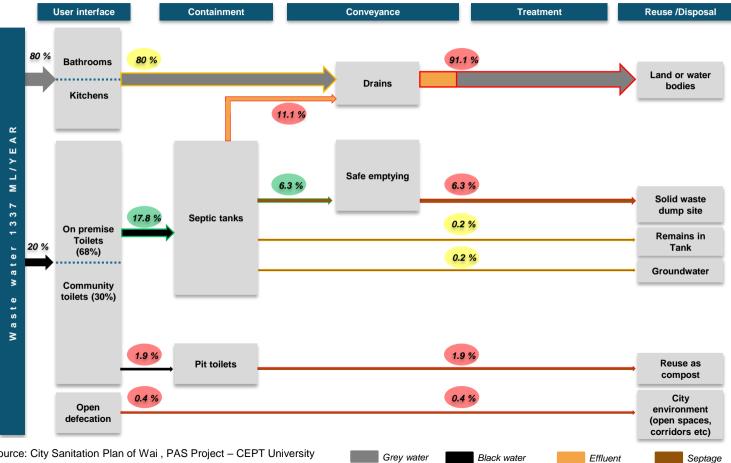


Sanitation situation in 2012





Initial wastewater flow assessment



Source: City Sanitation Plan of Wai, PAS Project - CEPT University

City sanitation plan for Wai

In 2012, the Government of Maharashtra via the Water Supply and Sanitation Department (WSSD) and the Maharashtra Jeevan Pradhikaran (MJP) chose the city of Wai along with 3 other cities for developing City Sanitation Plans (CSPs) with support from CEPT University and AIILSG.

The aim was to prepare a City Sanitation Plan which focused on universal access to sanitation through outcome based options rather than technology based options. Further, the proposals had to be financially feasible for the UI Bs of the two cities.

Development of the plan was accompanied by 18 months of stakeholder engagement with the WSSD, MJP and the local city government.

After a thorough assessment process and development of multiple sanitation options, the city government focused on 2 main solutions based on its priorities. As further support, CEPT remained a partner to the WMC for implementation of the project.



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brough assessment process and ent of multiple sanitation options, povernment focused on 2 main based on its priorities. As further		Action Planning for improvement			Select fi bucket I improve action	ist of	Phasing and prioritization for desired impact
CEPT remained a partner to the mplementation of the project.		Financial Planning		Calculate financial requirements		Resource mobilization plan	
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Government of

Maharashtra

CEPT

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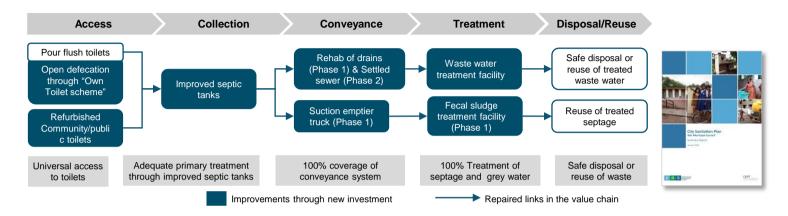








Proposals and solutions



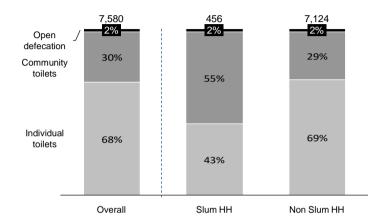
However, based on local priorities, in 2013 WMC decided to focus on two high potential solutions in the near term

	Access	Collection	Conveyance	Treatment	Disposal/Reuse	
1	Construction of own to	ts + Septic Tanks bilets, individual or shared by g with attached septic tanks				
2 Regular (in a 3-year cycle) collection and disposal of septage from septic tanks, along with necessary refurbishment of septic tanks, construction of a treatment facility for septage and the reuse of treated septage						
	C-WAS					



Making Wai Open Defecation Free

Initially only 68% of households in Wai had access to individual toilets

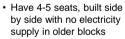




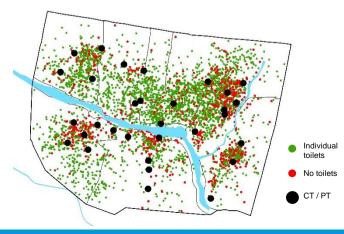


- Lack of availability of finance, space constraints and legal clearances are cited as the main barriers to adoption of individual toilets
- As a result, even non-slum households rely on community toilets

High Dependency on community toilets which were poorly maintained



- Lack water supply within the toilet. Water is supplied outside the toilet
- However newly constructed toilet blocks were adequately equipped





WMC launched "Own toilet scheme" Later aligned with Swachh Bharat Mission

A resolution was passed by the city council which pledged to make available a subsidy of Rs 5000 for households without toilets. Wai was the first city to pass such a resolution.

Funds for this subsidy were to be sourced from ULB's 14th FC grants.

This received further support when the Swachh Bharat Mission was launched and households received further subsidies from the center and state governments.



Processing applications for toilet subsidy



SMS to targeted Application individuals inviting submission applications for subsidy. Forms distributed through various channels



Online processing of applications and offline database

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Site inspection





bank account

First instalment of subsidv to beneficiarv

Toilet construction

On ground inspection of completed toilet

Second instalment of subsidv to beneficiary bank account





Ensuring success through strong communications and monitoring

Generating awareness about the subsidy scheme, benefits of individual toilets, and ill effects of open defecation









2. Day and night announcements and jingles on rickshaw hired to go around the city

खशखबर ! खशखबर !! खशखबर !!!

स्वतःचे शौचालय नसलेल्या कटंबांना वाई नगरपालिकेची विशेष भेट...



स्वच्छ भारत अभियानाच्या माध्यमातून वाई नगरपालिकेने आपली

"वैयक्तिक / गट शौचालय योजना"

नव्या रूपात रावविण्याचे ठरविले आहे



वाई मघील पहिल्या १०० शौचालयांसाठी शासनातर्फे मिळणार आहे

रु.१२,००० चे अनुदान ॥

याशिवाय वाई नगरपालिकेतर्फे शौचालय नसणाऱ्या पात्र कुटुंबांस देण्यात येणाऱ्या अनुदानाची रकूम

रु. ५,००० वरून तब्बल रु. १०,००० 🎚

काय म्हणालात?

तुमच्याकडे वैयक्तिक शौचालय बांधण्यासाठी पुरेशी जागा अथवा निधी नाही ?? . तर मग अधिक किफायतशीर "गट शौचालया" चा पर्याय निवडा

- गट शौचालय -

ज्या कुटुंबांया वैवलिक शौचालय बांधणे शक्य याड्री, अशी एकाच परिसरात राड्णारी, एकमेकांया चांगले ओळखणारी २ ते ४ कटंने, जनळपास उपसन्ध असलेल्या स्नतःच्या सामाईक जागेमध्ये गट शौचालय नांघु शकतात. यामळे औचालय बांधण्यामाठी प्रत्येक कटंबाम लागणाऱ्या निधीमध्येही बचत होईल. गट औचालये ही मंडचित कटंबांच्या मालकीची अमतील आगि त्यांचा बापर त्यांच्यामाठीच नियंत्रित केला बाईल. गट औदालयांची देखभाल आगि दरुम्ती संबंधित कटंबांकद्रमय केसी जाईस.



খান্যবস্থান্যসমূহ मायक्रीफोयनात्स इन्स्टिट्यूणनवळे नॉदणी नेलेल्या एका बचल गटाच्या त्या २००८ गासन सदस्य आहेत. शीचालय बांधण्यासाठी रवानी बचर गटाकडून कर्ज घेरले. आसा त्यांनी संपर्ण कर्नाची परतकेट केली आहे. महाराष्ठ शासनावडून त्यांना ऑक्टोबर २०१५ मध्ये "स्वच्छता दुत" स्ट्रणून गौरजिले

र्गले ।

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अर्थन को-ऑपरेटिव्ह बॅकेकडून कर्जे मिळाली आहेत, प्रत्येक महिलेला रु. २०,००० एवढे कर्ज मिळाले.

कर्जे ११% व्याज दराने घेतली असन ती एका वर्षात परत फेलायची आहेत. वर्चत गटातील महिला एकमेकांमाठी हमीबार आहेत. इतर कोंगव्याची जादा तारणाची आवश्यकता साठी

त्यांच्या शोचालयांचे सांधकाम चाल आहे.

3. Handouts and subsidy application forms given to targeted households





4. Local radio and TV spots for animated movies and jingles

5. Movies, talks and presentations during festival gatherings like Ganpati Utsav









6. Newspaper coverage

वाई पालिकेचा निर्मल शहराचा निर्धार विविध उपक्रम राबविण्याची तयारी: दोन ऑक्टोबरपर्यंतचे लक्ष्य

च्यावे TRACT

बाई ता. २४ : स्वच्छ धात बसणान्यांना आदा घातण्यासाठी उपक्रम व उपायगोजना करण्यात उपड्यावर सीचाम बम नये. सहकार्य करावे आसे आवाहन जाही आण व्यक्तीनी सार्वजनिक प्रथा विभाग बेतकीत ते कोम्पत

अभियानांतगंत दोन ऑक्टोकरपर्यंत यालिकेलफे गुरु मार्गिंग धधकामा वैवाहितक शौयालम मांधून महिल संपूर्ण वार्ड शहर हागणदारीमुक्त स्थापना करण्यात आली आहे. या सहभाग पेण्याची इच्छा दर्शीकती. (निर्माल) करण्यात येणात आहे. पथकाने चार जणांवर इंहारमक यावेळी नव्याने दाखत झालेल्य पालिकेलयें विविध कारवाई केली, कोणाही व्यक्तीने २१ अजींना ना हरकत दाखाल याकामी नागरिकांनी अन्यथा अशा व्यक्तीवर देहाची बैठकीस उपाध्यका सुरेखा स्वतः पुराकार पेठन पालिकेम कारवाई केली वाहित, जीवालय जायव, दनावय ऊर्फ बवा खगत printer multiple भूषण गायकवाड व शौचालयांचा वापर करावा. धनंडव मोरे, आशा राउत यांनी ज्यांच्याकडे जागा उपलब्ध आहे, जावळे, सामाजिक कार्यकर्ते व त्यांनी तातहीने शौचालय बांधन गणेश मंहळांचे कर्णकर्ते ट्यमिक चंद्रकांत गुजर, चंद्रकांत अडस जायतीत जास्त नागरिकांनी त्याभ घ्याया, असे आवाहन करण्यात नितीन टाप्से दिलावर होन अ 9. Providing architectural design solutions for identified households with space constraints

10. Encouraging group toilets where 2-3 neighbors construct a common toilet for themselves





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7. Community and ward level meetings with elected representatives leading the meetings to encourage households to opt for own toilets

8. Household level group discussions and surveys







11. School activities - drawing competition, form distribution, presentation to parents and teachers



12. Good Morning Pathak - monitoring squads for common OD spots in the city during morning and evening hours. Those "caught' were not punished made to understand the importance of using a toilet over open defecation and given toilet subsidy forms







Wai was declared ODF in 2016

Wai was 1st declared ODF by the State Govt. followed by ODF declaration at National level by QCI in August 2016 & Revalidated ODF in September 2017 and April 2018

The city received a sum of Rs 1 crore as incentive funds after
becoming ODF which was to be used towards becoming ODF+

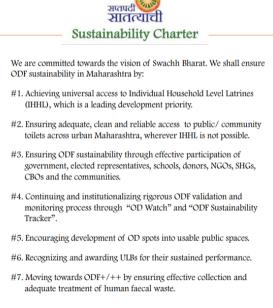


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of the ODF status according to Govt of Maharashtra's charter

Next step: Ensuring sustainability



Shri. Devendra Fadnavis

Chief Minister, Maharashtra

ODF sustainability

Moving towards universal coverage by mobilizing more applications for individual toilet subsidy

1. Exploring sanitation credit and the role of self help groups.

After achieving 85% individual toilet coverage, the city decided to move towards universal access to toilets by mobilizing applications and facilitating access to loans for those with financial constraints even after subsidy.



Self help groups

(SHGs)

Micro-finance Credit societies institutions (MFIs)

Housing finance Commercial banks companies (HFCs)

2. Awareness activities for encouraging sanitation credit for individual toilets. Jingle and video at local event. Pamphlets giving information about sanitation credit.



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हरीयातरी बनलकता बहे?	*	4	\$* (100-4) \$**	-4
पुरास हा मानवत्त विंश हरूप सांच्या	त कर, सीवाबिल, रेश स्वे विश्वकत पुरास तेल्सा अपनी विराज २) आपल्प्सा जन्म	ठवात, नाहर पाक ल हार्ड, वेंद विदित्त नरोत तर अप्रवंध ना तर तपापून कई देखा हठील विश्व संस्थे कई प्रतियेवाचत	रत इत्यादी अंगू श इनोवा वापर करन वारी बदाचित तथा स्था कार्व्यालयात	स्तो. वर प्रबंधः प्रतिनिधी मृत्यु रहोद्र बच्चे.

3. Toilet and lender fair to bring together potential applicants, financial lenders, sanitation technology providers and sanitaryware vendors







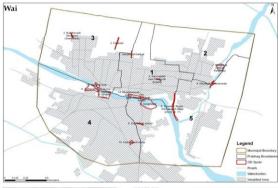






Cleaning and developing old OD spots into beautiful public spaces to discourage reverting to old habits

Form of development : Level the spot, plant trees, lay paving blocks, illuminate the spot, put benches and protect the area with fence





Assessment and upgradation of Community and Public Toilets

- CT/PT audit across the city
- Refurbishments according to CSP recommendations
- One new PT constructed at strategic location which can serve main temple visitors as well as the nearby slum
- Contract with Nirmal Bharat foundation for toilet maintenance
- Refurbishments according to Swachh Sarvekshan requirements and ODF++ compliance



School sanitation investment requirement

12 Public Schools		New toilets	Refurbishment		
Girls- 1247 Toilets- 11	Boys- 1479 Toilets- 12 Urinals- 59	Rs 17 Lakhs (44 Toilets +	Rs 6 Lakhs		
Urinals- 47			Annual O&M		
Staff	f - 96	38 Urinals)	Rs 3.2 Lakhs		
14 Private Scho	ols				
Girls- 3157 Toilets- 36	Boys- 3406 Toilets- 24 Urinals- 82	INR 55 Lakhs (103 Toilets + 192 Urinals)	INR 12 Lakhs		
Urinals- 75				A start	
Staff - 251		102 01111010)	INR 7.8 Lakhs		

Safe Management of Faecal Sludge



Wai Council signed a resolution to implement an integrated FSSM plan

Wai was the first city in India to have passed such a resolution

The resolution covered aspects like:

- · Citywide FSSM
- Involving Private sector
- Scheduled cleaning
- Land for treatment facility
- Taxes to be levied

All septic tanks in the city emptied regularly. Affordable and inclusive emptying service. All human faecal waste treated and made safe for disposal. A dedicated treatment facility for Wai.

X

Reuse of treated water and sludge.

बाई नगरपरिवह सर्वसाधारण सभा ठाव क्रमांक २ दिनांक १८-०४-१०१९

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All toilets connected to safe collection and disposal systems. Septic tanks built according to standards. Safe disposal of treated waste. No pollution of soil or water due to open dumping of untreated septage from emptier trucks. River is clean. Septic tanks function efficiently, drain effluent is of better quality.

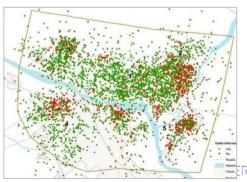
Citywide assessments across the service chain

Property level database of toilets and septic tanks



Assessment captures the following aspects

- · Toilet availability
- · Where is the toilet connected to
- Size and shape of septic tank
- Access covers to septic tanks
- · Accessibility of septic tanks
- · When was the septic tank last emptied
- Desludging frequency of septic tanks
- · Problems encountered while desludging
- · Reasons for emptying septic tanks



SaniTab - app and dashboard



A mobile app was developed for this purpose which was then used to do a 100% survey of households across the city. Data from the app plugs into a customized dashboard with charts and maps.

SaniTab allows for customized guestionnaires and has since then been used for various surveys in Wai and other cities.



City level assessment using performance indicators



- · Coverage of individual toilets in the city and especially in the slums
- · Coverage of adequate sanitation system including sewage network and onsite systems
- · Collection efficiency of the sanitation system Adequacy of treatment capacity
- Quality of treatment
- · Extent of reuse and recycling
- · Efficiency in redressal of customer complaints
- · Extent of cost recovery
- · Efficiency in collection of charges

Septic tank study

A detailed technical assessment was undertaken for sample properties in terms of design, construction, influent and effluent wastewater quality. The study also gave various design recommendations for well-functioning septic tank.



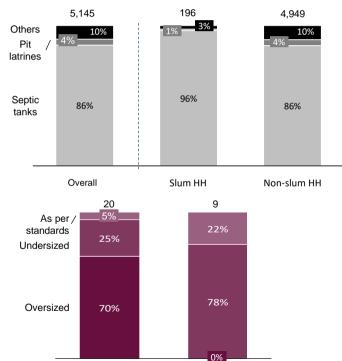


Safe containment



Major dependency on septic tanks

- · Most personal toilets connected to septic tanks
- · Septic tanks usually 2-3 chambered with properly constructed bases
- · Access issues for some septic tanks
- Oversized tanks according to standards prescribed in IS codes and CPHEEO1 manual



Community toilet septic tanks

Personal toilet septic tanks



Most personal toilets connected to septic tanks

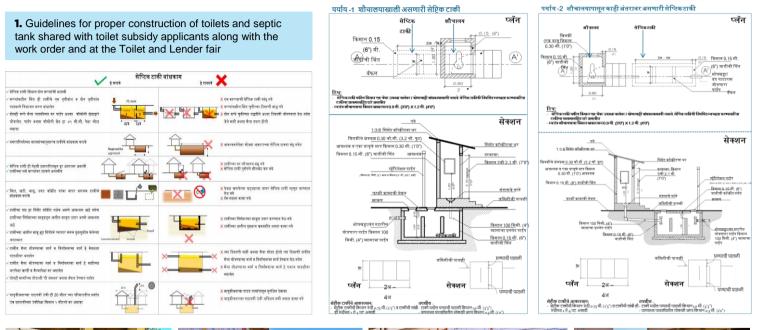
In old community toilets, septic tanks are behind the block making them difficult to access

Inaccessible septic tanks with sealed tops and no access covers

Septic tanks located near drains



Improving containment systems





2. Training of local contractors for good construction practices for toilets and septic tanks. Illustrated guidebook in English and Marathi



Do not slope floor into adjoining

noom

At least one wall open to fresh air

C-WAS CRDF CRDF CONTRACT CEPT



Safe conveyance of septage

Average desludging frequency was more than 8-10 years

WMC owned 1 suction emptier truck of 5kL capacity for the cleaning of all septic tanks in the town.

Desludging of household tanks was demand based and chargeable at INR 1,000/ trip. Households called the ULB truck when their tanks overflowed.

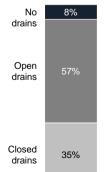
This amounted to a desludging frequency of 8-10 years (or even more) instead of the 3 year CPHEEO standard.

The truck was also responsible for desludging septic tanks connected to all community and public toilets once a week.

"Yearly desludging of septic tank is desirable, but if it is not feasible or economical, then septic tanks should be cleaned at least once in two - three years, provided the tank is not overloaded due to use by more than the number of persons for which it is designed" - Pg 9-22, CPHEEO Manual

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Effluent from septic tanks

Effluent was generally released into the city's roadside drain network along with greywater from bathrooms and kitchens and was ultimately being let out into River Krishna. Very few septic tanks were connected to soak pits

When tanks are not desludged regularly, the efficiency of digesting faecal matter goes down over time leading to the release of untreated faecal matter from tank outlets. Similarly when septic tanks are not emptied before they overflow, untreated faecal matter goes into the drains as it has not been retained in the tank for the required amount of time.

Wastewater samples were tested from 7 locations across Wai and checked for the levels of Biochemical Oxygen Demand (BOD), Chemical Oxygen Demand (COD), Total Suspended Solids (TSS), Faecal Coliform and pH level. Results showed that the quality of effluent was beyond the prescribed norms.



Innovative concept of scheduled emptying of septic tanks

Benefits of moving from

complaint redressal on-demand system

Desludging frequency



Service on receiving call by HHs, who do not see the need for regular cleaning. Usually only when septic tank overflows in 8-10 years (2% annually).

Infrastructure optimization, Efficiency, Equity and affordability



ULB has one truck for desludging individual as well as CT/PT septic tanks.



Emptying charge of Rs 1000/trip levied by the ULB to cover the cost of operations. This was a high price to pay in an emergency situation for households.



Any future treatment facility would receive septage of varying quality. Also cannot predict quantity of daily load.

Regulation and monitoring



No monitoring mechanism and regulation esp. of private informal providers. Manual labour is needed as sludge hardens in tank due to not being emptied for a long time.

Environmental benefits



Low frequency of desludging results in poor efficiency of tank and low quality effluent. Overflow before emptying also pollutes environment.

to regular scheduled service

Desludging done for all septic tanks on a fixed cycle of 3 years and predetermined schedule (33% annually) based on city zoning.

Private operator given contract for servicing individual tanks leaving the ULB truck free for CT/PTs.

A "sanitation tax" of Rs 50/year to be paid along with property tax and all provided service without emptying charge. Private operator quotes lower price per tank due to trip optimization with clustered service visits and assured business.

More predictable load quantities for treatment facility. Better quality loads once desludging completes one cycle.

Regulated and monitored by ULB. Payments to private operator linked to performance and adherence to standards. No need for manual labour due to regular emptying.

Likely reduction in BOD and coliform in septic tank effluent due to better efficiency of tank. Also avoids solid overflow.

Planning for Scheduled emptying

LG?

Operational requirements

Zones of Emptying cycle 1

- · The city was divided into 3 zones as per the citvwide database on toilets and septic tanks.
- Emptying Truck: Number and capacity 2.
 - 2 trucks to desludge ~ 2000 septic tanks annually. 300 days per year. Visits between 7am-5pm per working day

Route planning 3.

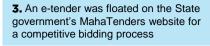
· Deciding the truck movement within the zone

Zone 1 Zone 2 Zone 3 CEPT

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Engaging a private contractor

1. Consultations with various players to gauge interest. Landscape assessment of players. Assessing ULB capacity and processes 2. Designing an appropriate contract document. Each contract option along with draft tender clauses was discussed with the private sector and ULB to understand their concern and requirements. The document was also vetted by legal firms Bundled or Operational Unbundled role of the Source of contract? private revenue Revenue stream enough contractor to meet private plavers' 2 return expectations? How to address the Balancing Risk Investment/ major risks for LG and mitigation 6 3 ownership of the private Private and Who should capital asset plaver and the interest allocation invest in capital assets? 5 What is the What is the Contract Payment appropriate contract appropriate payment length and duration for private structure structure for the value and I G? private player?



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4. Out of all bids received, Sumeet Facilitates Private Ltd. was selected and awarded the contract for 3 years.

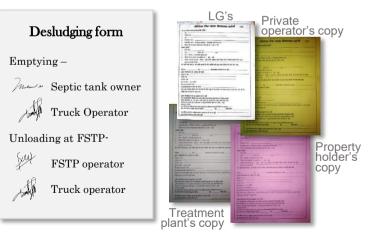




Performance linked payments

The contract is 'performance based' i.e. it specifies what the service provider must deliver in order to get paid, and not the inputs or material used. In order to receive full monthly payments, the private operator is required to produce proof (through signed forms) of having emptied the required number of tanks and safe discharge at the designated FSTP site. Thus each desludging is accompanied by a form with signatures from the truck operator and septic tank owner for proof of emptying and FSTP operator and truck operator for proof of safe unloading at designated treatment site. Four copies of this form are made – each for the records of the Household, Desludging company, FSTP and WMC.

Clauses in the contract enforce performance standards and safety compliance for septic tanks emptying such as the prohibition of manual scavenging, requirement of personal protective equipment for workers, quality of suction trucks, cleaning up of spillage and assigning responsibility for damage to septic tanks. T



PLAM - Performance Linked Annuity Model for scheduled emptying

This model helps to mobilize capex for conveyance as well as day to day operations management from the private sector. Wai government signed an exclusive contract with the service provider where payments are done on annuity basis - in Wai's case monthly. This OpEx is backed by sanitation tax and property tax levied by the government on the citizens and thus is a sustainable model of finance. Payments are linked to performance – based on number of septic tanks emptied and adherence to standards. As no permit is given to another private operator, there will be an assured market. On the other hand, households are also willing to get their tanks emptied as no user charge is paid at the time of emptying.

Sanitation Tax

The Maharashtra Municipal Councils, Nagar Panchayats and Industrial Townships Act of 1965 allows for a 'special sanitary tax'. WMC also levied a sanitation tax to ensure adequate funds for OpEx.

In this arrangement, property owners pay a yearly sanitation tax to the government as a part of their property tax bills, as against current system of paying a charge/fee at the time of emptying services.

WMC also decided to use surplus from property tax collection for this purpose to keep the sanitation tax low. The citizens currently pay Rs60 annually as sanitation tax in addition to their property tax.





Escrow mechanism

In consultations with the private sector, it was found that the biggest risk they report in signing contracts with local governments is of delayed payments. To protect against this an Escrow mechanism was set up which is basically a tripartite agreement between WMC, the private contractor and an independent bank.

An account was opened with the bank where WMC will put funds to create a Contract Fees Reserve Fund (CFRF) at the start of the Escrow arrangement. WMC is to maintain a minimum balance of three months' payment to the contractor via transfers from property tax and sanitation tax every month.

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Awareness and communications to ensure success of scheduled operations

What is the concept of scheduled emptying?

Regular desludging is important for health and environment

Council is rolling out a service for everyone

There is no emptying charge for service once in three years

What do citizens have to do?

How to be ready for your turn?

What to expect when desludgers come to your house?

Providing good quality service which abides with laws and regulations

PPE is used and there is no manual scavenging

Transparency in operations and safe delivery - Sign the receipts

Closing the cover

Ensuring user satisfaction

1. House to house visits – interpersonal communication about the new service being provided by WMC.



3. SMS sent to property owner 2 days prior to scheduled service. Households are expected to be ready with their access covers open



Scheduled emptying for your septic tank is due on 18/11/2018. Please be ready at home. For more info call: Phone number. Help us in making Wai a clean and healthy city. **2.** Wall paintings and banners across the city announcing the service and its benefits



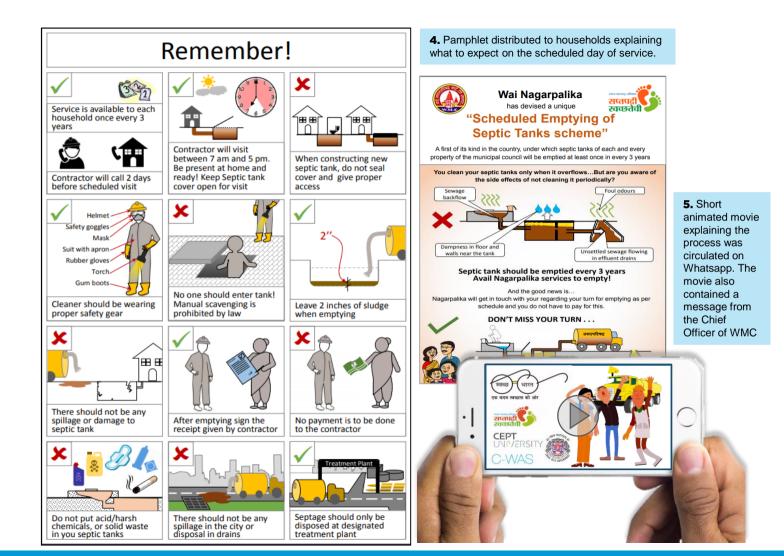


🐨 संवच्छ वाई, संदर वाई!

DEE MANAGEMENT CHALLENGES AND PRACTICE









Treatment and safe disposal

Earlier, sludge was being disposed off at the city's solid waste dump site without treatment





New Faecal Sludge Treatment Plant set up in Wai

Through a grant by Bill and Mellinda Gates foundation, an Indian company, Tide technocrats set up a septage treatment facility of 70,000 litre capacity on land allocated by WMC for this purpose. Both Capex and Opex for 2 year to be provided by Tide technocrats

The FSTP was inaugurated on the 30th of May 2018, along with the scheduled emptying service.

The plant first dewaters the sludge and then converts sludge comprising of 30-35% solids to Biochar using a thermal process. Wastewater removed from the sludge is then treated separately through Phytorid and MBBR technologies to meet CPCB norms.

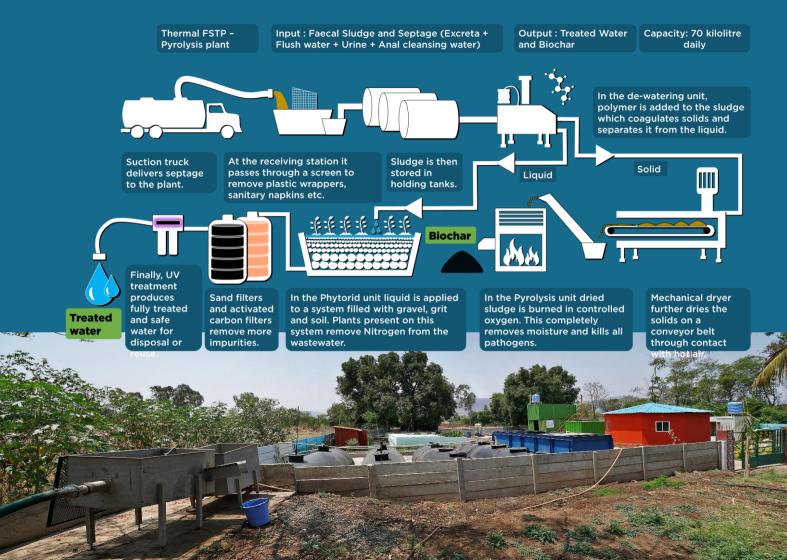
The plant is also energy efficient such that the heat generated in the thermal process is put back into the system and used for further drying and power generation.



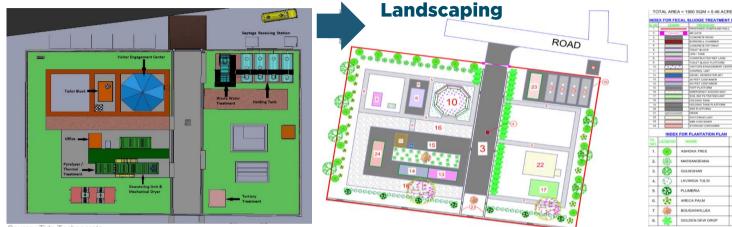
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Developing FSTP as a Resource Park



Field visits

Resource center building

ASHOKA TREE

MASSANGEAN

LAVANGA TULSI

ARECA PALM

GUL MOHAR

22

16

7

41

7

21

1

26





Resource recovery and reuse

Biochar:

Exploring uses in agriculture / building materials / filters

Thermal Energy:

Being used internally for pasteurization / Drying / Power generation

Treated water:

Gardening and greening public places in the city: Landscaping at garden near vermicompost shed, on the road to FSTP and SWM site, at FSTP slte and local Smashan Bhumi









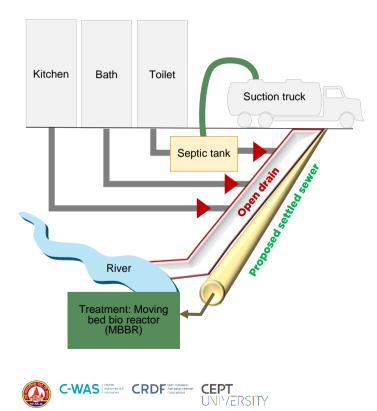




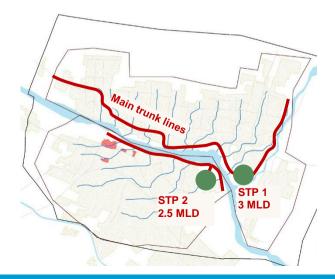
Demonstration in using water for fire fighting at SWM site



In the long term, the city is interested in settled sewers as a low cost option to provide safe conveyance of waste water



- Small bore sewer system to convey wastewater from bathrooms, kitchens and septic tank effluent which will be treated through MBBR plants – one on the north half of the city and one on the south
- Sewer systems with a minimum diameter of 100 mm are proposed to be constructed over a period of 5 years.
- · Detailed project report was prepared by a consultant in 2017





Tracking environmental benefits

It is expected that regular desludging services and safe disposal at the FSTP will eventually improve the quality of effluents flowing in drains and therefore the quality of both river and groundwater.

To track this impact, a monitoring plan is in action wherein quality tests are being conducted for river water, groundwater, effluent flowing in drains and from septic tanks and septage. A baseline analysis was carried out in the first year. In the second and third year trendline monitoring and analysis will be done.

The monitoring regime developed for this identifies sampling locations, quality parameters to be tested and sampling procedure for collecting the samples based on the guidelines provided by the central pollution control board (CPCB) and the Maharashtra state pollution control board.











Sanitation worker safety

Contract with private sector reiterates prohibition on manual scavenging

Frequent emptying will remove need to human intervention in cases where sludge has hardened

Safety gear specified in contract and mandatory at all times

Developing guidelines for PPE and workplace safety

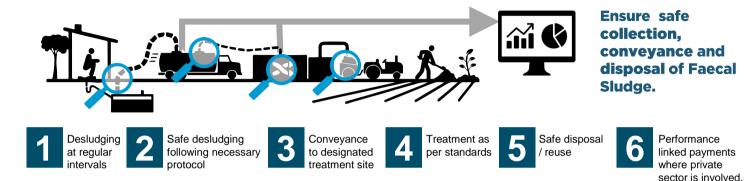
Initial assessment in progress for worker perception of PPE and their requirements

Training workshop cum medical camp for SanWorkers across all aspects of the service chain





Need to monitor FSSM systems



Benefits of SMART systems for monitoring



"Real time" monitoring No need to process data for results



Easy to Operate, Reduce paper work, Minimize human error



Photo stamping, Geo stamping, Signatures



Unique database



Can view progress easily and process payments

Tools developed



SaniTab - Creating a citywide database with desludging operations

Mobile app for initial citywide survey now used for monitoring safe desludging operations with customized form

Scheduled emptying as an opportunity to create a unique and detailed database of all onsite systems in the city as every septic tank is visited once in the cycle

Dashboard to show real time progress on CWIS principles

Municipal staff being trained to use the app themselves. Dashboard introduced to city managers.











SaniTrack - End to End Monitoring for FSSM

Amazon like delivery app to **monitor** desludging operations-

service at property end safe decanting at FSTP

treatment quality at FSTP

Can handle both scheduled emptying as well as demand based operations

Payment linked Mechanism

Scheduling

Payment can be linked to results from this system.

Payments can be done as per automatically generated reports.

Can also used as database creation tool.

Modules catering to every stakeholder – truck operators, ULB Officials, administrators etc.

Integrated with quality monitoring hardware at FSTP for realtime quality data

Desludging

operations

Mobile based





Setting up a "City Swachhata Kosh" to capture CSR or funds from the local donors

CEPT

CSF

Committee

3

City Sanitation Fund mechanism will enable local industrialists and other donors to effectively contribute to development of improved and universal sanitation in the city

Account opened in April 2015 started receiving funds from July 2015.



Waste Shedder Machine Donated by Garware Wallropes



Plastic Baling Machine

Corporate /

local onors

City Sanitation

Fund / City

Swachhata Kosh

6





Municipal

Council (MCI)

Monitorina

agency/

unit

Households /

private contractor

4

5

City leaders and local industrialists/ donors willing to contribute to the fund

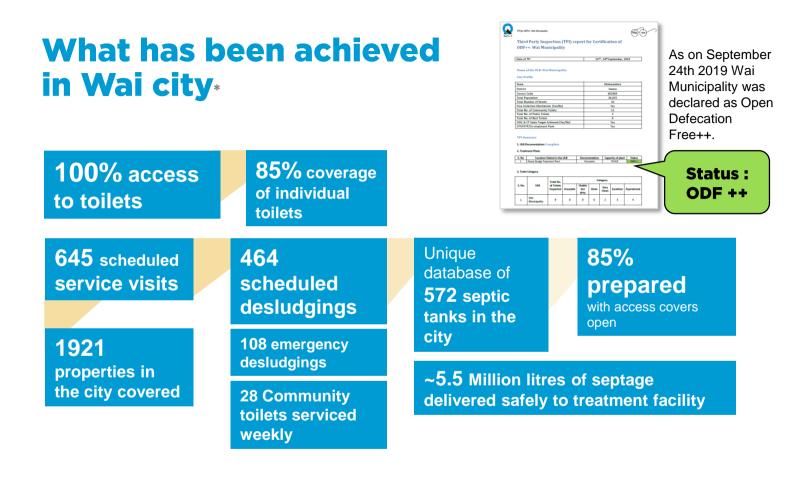






W.M.C





C-WAS CRDF CRDF CEPT United CEPT Sept 1st,2019

URBAN MAHARASHTRA

Scaling up in Maharashtra

- Experiences and lessons from Wai have been translated into policies and guidelines at State and National level
- Concept of scheduled emptying is in process of being adopted statewide with a government strategy
- Training of first set of 130 ULBs selected from Maharashtra for developing FSSM plans – 90% cities report plans to take up same model to become ODF++
- · Resource materials developed is readily available for other cities to use
 - Model tender documents for scheduled emptying and FSTP DBOT
 - IFSM assessment and planning toolkit
 - · Toolkit for engagement of private operators
 - Case studies of Wai
 - · Awareness materials for FSSM and ODF
 - · Monitoring tool being prepared











ODF++ Wai



pas.org.in cwas.org.in



cwas@cept.ac.in



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C-WAS CENTER POR WATER AND SANITATION

T R B B T

CRDF CEPT RESEARCH AND DEVELOPMENT FOUNDATION CEPT UNIVERSITY